

MN Association of Charter Schools

MINNESOTA CHARTER SCHOOL COMPENSATION REPORT

2024-25

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INTRODUCTION

The **Minnesota Association of Charter Schools (MACS) Compensation Survey** was initiated in 2006 in response to requests from the Association's Member Schools for comparative data regarding salaries and benefits offered in Minnesota's chartered public schools. The current report is based on a survey conducted between August 2024 and December 2024.

Approximately 44% of Minnesota chartered public schools completed the survey. The results of the current report provide a representative picture of Minnesota's charter school compensation.

The information collected through the survey provides invaluable information on the compensation and benefits being offered by Minnesota's charter schools. The report is used by charter school boards, finance committees, personnel committees, school directors, and business managers in their financial planning and budgeting decision-making processes. The survey also assists MACS in assessing current trends regarding compensation in Minnesota's charter school sector.

The survey results are presented in this report according to school enrollment size, broken down into six (6) categories: *Under 100 Students, 100-174 Students, 175-249 Students, 250-499 Students, 500-999 Students, and 1,000 or More Students.*

It is important to note that while charter school enrollment size seems to be a significant determinant in salaries and benefits, it is not the only factor. Even among charter schools of similar enrollment size, student characteristics that drive categorical aid (e.g. compensatory aid) lead to variability in total revenue. It is also important to mention that the compensation package of any chartered public school will not look exactly like that of another school given their unique mission, philosophies, and values – which is the entire point of chartering. Additionally, each chartered public school develops unique job descriptions to meet the needs of their organization. As a result, titles/positions do not always directly correlate across schools.

Because of these facts, this report provides ranges and averages to guide local discussions and decisions. We hope you'll find the data both useful and thought-provoking. Please contact us with any questions or suggestions for the next survey, which is scheduled to be conducted in 2026.



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OVERVIEW

The Minnesota Charter School Compensation Survey was conducted from August 2024 through December 2025. All 173 charter school directors in Minnesota were sent the survey, with **76 (44%)** submitting complete responses.

SCHOOL SIZE CATEGORIES & SURVEY PARTICIPANTS										
SCHOOL SIZE	< 100	100-174	175-249	250-499	500-999	> 1000	TOTALS			
30.13013.11	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS				
OPERATING SCHOOLS	32	35	27	35	33	11	173			
SURVEY PARTICIPANTS	13	15	13	13	15	7	76			
% OF TOTAL	41%	34%	48%	34%	45%	64%	44%			

The survey asks for information on salaries and benefits provided to charter school directors, administrators, teachers, and staff, as well as compensation allocated to contractors, and is organized into three (3) comprehensive sections that correspond to the survey questions:

Part 1: School Information

Contains information on employment and enrollment totals, actual expenditures, bookkeeping and payroll processes, pay schedules, and employee departures.

Part 2: Salary & Wage Information

Contains information on financial compensation for administrative staff, professional staff (teaching), professional staff (non-teaching), and support staff, as well as salary systems, salary and wage increases, and end-of-year bonuses/stipends.

Part 3: Benefits Information

Contains information on health insurance, additional full-time employee benefits and leave, and additional part-time employee benefits and leave.

PART 1: SCHOOL INFORMATION

ENROLLMENT

• The average enrollment of surveyed schools is 384

AVERAGE SCHOOL ENROLLMENT									
SCHOOL SIZE	< 100	100-174	175-249	250-499	500-999	> 1000			
33113323122	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS			
AVERAGE ENROLLMENT	75	132	208	379	716	1,250*			
ENROLLMENT RANGE (MINUMUM)	20	100	179	257	515	1,023*			
ENROLLMENT RANGE (MAXIMUM)	96	167	235	484	999	1,543*			

^{*}One (1) school reported having 4,943 enrolled students – they were excluded from average and range calculations due to outlier data

EMPLOYEES

All Employees

- Surveyed schools reported a total of 5,178 employees in FY24
- The average number of employees per surveyed school is 77

AVERAGE # OF EMPLOYEES BY SCHOOL SIZE										
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS				
AVERAGE TOTAL # OF EMPLOYEES	19	33	43	62	122	184				
FULL-TIME LICENSED	9	16	24	35	72	115				
FULL-TIME NON-LICENSED	9	12	15	23	43	46				
PART-TIME LICENSED	< 1	1	2	2	2	3				
PART-TIME NON-LICENSED	1	2	3	3	8	21				

Administrators

- The average number of BOSA Licensed Administrators per surveyed school is 2
- The average number of Non-Licensed Administrators per surveyed school is 2

AVERAGE # OF ADMINISTRATORS BY SCHOOL SIZE										
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS				
BOSA LICENSED	< 1	1	1	1	2	6				
BOSA LICENSED (RANGE)	0-1	0-2	0-3	0-5	0-5	4-9				
NON-LICENSED 1 1 1 2 3										
NON-LICENSED (RANGE)	0-3	0-3	0-4	0-5	0-7	0-5				

PELSB Licensed Employees

- The average number of Full-Time PELSB Licensed Employees per surveyed school is 43
- The average number of Full-Time PELSB Licensed Employees in Other Positions per surveyed school is 3
- The average number of Part-Time PELSB Licensed Employees per surveyed school is 2

AVERAGE # OF PELSB LICENSED EMPLOYEES BY SCHOOL SIZE										
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS				
FULL-TIME - WORKING W/ STUDENTS	8	14	20	31	65	103				
FT WORKING W/ STUDENTS (RANGE)	3-14	9-15 ¹	11-28	23-48	41-120	58-125 ²				
FULL-TIME - OTHER POSITIONS	<1	1.5	2.5	2	5	5.5				
FT OTHER POSITIONS (RANGE)	0-3	0-6	0-28	0-10	0-15	0-22				
PART-TIME	< 1	1.5	1.5	2	2	3				
PART-TIME (RANGE)	0-2	0-4	8-0	0-13	0-11	1-7				

¹One (1) school with 90%+ SPED enrollment reported having 48 Full-Time PELSB Licensed Employees – excluded from average and range ²One (1) school with outlier enrollment (4,943) reported having 160 Full-Time PELSB Licensed Employees – excluded f/ average and range ³One (1) school with 90%+ SPED enrollment reported having 45 Full-Time Non-Licensed Employees – excluded from average and range

Non-Licensed Employees

- The average number of Full-Time Non-Licensed Employees per surveyed school is 23
- The average number of Part-Time Non-Licensed Employees per surveyed school is 6.5

AVERAGE # OF NON-LICENSED EMPLOYEES BY SCHOOL SIZE									
SCHOOL SIZE	< 100	100-174	175-249	250-499	500-999	> 1000			
3011001 3121	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS			
FULL-TIME	7.5	11	13.5	21	40	44			
PART-TIME 1 2 3 3 8 21									

EXPENDITURES

- The total compensation expenditures of surveyed schools are \$294,167,630
- The average total compensation expenditures of surveyed schools are \$4,384,600
- The total compensation expenditures per student for surveyed schools is \$8,712

Total Salaries (Salaries & Wages)

• The average total salaries and wages of surveyed schools is \$3,395,492

FY24 ACTUAL EXPENDITURES – AVERAGE SALARIES & WAGES ¹									
SCHOOL SIZE	< 100 STUDENTS								
AVG SALARIES / WAGES	\$774,159	\$1,455,813 ²	\$1,777,185	\$2,996,284	\$5,299,389	\$8,070,125 ³			
SALARIES / WAGES (MIN)	\$292,575	\$761,527 ²	\$944,338	\$1,817,035	\$2,520,085	\$4,738,455 ³			
SALARIES / WAGES (MAX)	\$1,750,687	\$1,933,837 ²	\$2,484,879	\$5,462,235	\$11,956,421	\$10,744,732 ³			

¹One (1) school provided erroneous expenditures data – they were not included in the calculations above

Total Benefits (Benefits & Payroll) (Health Insurance / Retirement / Dental / Vision / etc.)

The average total benefits and payroll for surveyed schools is \$978,800

FY24 ACTUAL EXPENDITURES – AVERAGE BENEFITS & PAYROLL ¹									
SCHOOL SIZE	< 100	100-174	175-249	250-499	500-999	> 1000			
33113323122	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS			
AVG BENEFITS / PAYROLL	\$185,694	\$405,321 ²	\$637,063	\$839,982	\$1,412,072	\$2,392,668 ³			
BENEFITS / PAYROLL (MIN)	\$60,045	\$100,416 ²	\$216,696	\$502,117	\$713,304	\$1,408,457 ³			
BENEFITS / PAYROLL (MAX)	\$542,332	\$401,348 ²	\$2,016,887	\$1,269,034	\$3,164,580	\$2,687,983 ³			

¹One (1) school provided erroneous expenditures data – they were not included in the calculations above

Total Professional Development (Includes Staff Training)

• The average total professional development for surveyed schools is \$30,234

FY24 ACTUAL EXPENDITURES – AVERAGE PROFESSIONAL DEVELOPMENT ¹									
SCHOOL SIZE	< 100	100-174	175-249	250-499	500-999	> 1000			
33113323122	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS			
AVG PROFESSIONAL DEV	\$6,706	\$18,778 ²	\$16,544	\$28,302	\$39,599	\$71,477 ³			
PROFESSIONAL DEV (MIN)	\$0	\$310 ²	\$0	\$6,000	\$0	\$22,018			
PROFESSIONAL DEV (MAX)	\$27,223	\$91,174 ²	\$51,250	\$118,697	\$139,852	\$276,700			

¹One (1) school provided erroneous expenditures data – they were not included in the calculations above

BOOKKEEPING & PAYROLL

- 19.7% of surveyed schools have in-house bookkeeping / payroll / accounting services
 - o 80% of those with in-house services have 250 or less enrolled students
 - Only one (1) school of those surveyed with over 500 enrolled students has inhouse services – all other schools with over 500 enrolled students report contracting with outside companies

²One (1) school with 90%+ SPED enrollment reported outlier expenditures – they were not included in the calculations above

³One (1) school with outlier enrollment (4,943) reported outlier expenditures – they were not included in the calculations above

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³One (1) school with outlier enrollment (4,943) reported outlier expenditures – they were not included in the calculations above

- Companies cited as contracted for bookkeeping, payroll, and accounting services include:
 - o Creative Planning (24 mentions) bookkeeping, payroll, accounting
 - o **EdFinMN (12 mentions)** payroll, accounting, finances
 - o CliftonLarsonAllen (8 mentions) bookkeeping, payroll, accounting, and more...
 - o Dieci School Finance (6 mentions) bookkeeping, accounting
 - o **EdVisions (4 mentions)** payroll, benefits
 - o School Management Services (4 mentions) payroll, business mgmt., invoicing
 - Other companies cited: Designs for Learning (3), Region V (3), cmERDC (2), Dawn Jenkins (independent contractor) (2), and eight (8) others with one (1) mention each

EMPLOYEE DEPARTURES

- Surveyed schools indicated a **total** of **789 employee departures in FY24**
 - o This equates to a **turnover rate** of **15.2%** when compared to total employees (5,178)

EMPLOYEE DEPARTURES & BASIS FOR DEPARTURES										
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS				
RETIRED	3	5	8	10	16	10				
NEW JOB WITHIN SECTOR	16	16	27	29	153	54				
JOB IN NEW FIELD / SELF-EMPLOYED	7	14	20	26	46	38				
PURSUE FURTHER EDUCATION	2	0	3	5	11	0				
LEFT DUE TO WORKLOAD	2	6	1	0	22	1				
MOVED TO ANOTHER CITY/AREA	4	6	7	10	17	6				
EMPLOYER DECISION / TERMINATED	12	22	10	36	87	20				
TOTALS	46	69	76	116	352	129				

PART 2: SALARY & WAGE INFORMATION

ADMINISTRATIVE STAFF

Executive Directors / School Directors

- The average salary across reporting schools is \$116,018
- The average percentage of salary increase in FY24 is 5.1%
- 86.7% of reporting schools' Executive/School Directors have a graduate degree
 - o 64% have a master's degree or master's degree + additional education
 - o 12% have an education specialist or education doctorate degree
 - o 10.7% have a doctorate degree
- 58.7% of reporting schools' Executive/School Directors hold a MN Administrative License

SALARY INFORMATION FOR EXECUTIVE/SCHOOL DIRECTOR									
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS			
AVERAGE (AVG) SALARY	\$77,401	\$95,035	\$105,121	\$126,242	\$142,977	\$170,668			
SALARY RANGE (MIN)	\$47,119	\$60,000	\$75,000	\$105,000	\$102,657	\$123,543			
SALARY RANGE (MAX)	\$101,679	\$132,808	\$134,000	\$150,000	\$189,108	\$225,000			
SALARY INCREASE FOR FY24? (YES)	50%	73,3%	76.9%	53.9%	73.3%	85.7%			
SALARY INCREASE FOR FY24? (NO)	50%	26.7%	13.1%	46.2%	26.7%	14.3%			
AVG FY24 SALARY INCREASE (IF YES)	5.4%	7.3%	3%	4.3%	6.5%	2.6%			
GRADUATE DEGREE (YES)	75%	86.7%	84.6%	92.3%	100%	85.7%			
ADMINISTRATIVE LICENSE (YES)	41.7%	53.3%	61.5%	53.9%	66.7%	85.7%			
# OF SCHOOLS RESPONDING	12	15	13	13	15	7			

School Principals / Assistants or Academic Directors

- The average salary across reporting schools is \$93,049
- 80.7% of reporting schools' Principals / Asst./Academic Directors have a graduate degree
- 75.4% of reporting schools' Principals / Asst./Academic Directors are admin licensed
- Top job titles reported: "Director" (41.2%), "Principal" (37.3%), and "Lead" (3.9%)

SALARY INFORMATION FOR SCHOOL PRINCIPAL / ASSISTANT/ACADEMIC DIRECTOR								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
AVERAGE SALARY	\$70,219	\$83,432	\$79,507	\$94,451	\$104,095	\$115,963		
SALARY RANGE (MIN)	\$52,500	\$58,000	\$66,000	\$65,000	\$81,500	\$107,840		
SALARY RANGE (MAX)	\$91,000	\$112,115	\$102,500	\$122,500	\$125,000	\$127,000		
GRADUATE DEGREE (YES)	50%	90%	75%	81.8%	80%	100%		
ADMINISTRATIVE LICENSE (YES)	83.3%	70%	87.5%	72.7%	73.3%	71.4%		
# OF SCHOOLS REPORTING	6	10	8	11	15	7		

Other Supervisory Team Members (Administrative / Instructional / Leadership / Academic)

- The average salary across reporting schools is \$79,572
- 66.7% of reporting schools' Other Supervisory Team Members have a graduate degree
- 74.4% of reporting schools' Other Supervisory Team Members are licensed
- Top job titles: "Director" (41.9%), "Principal" (18.9%), and "Coordinator" (13.5%)

SALARY INFORMATION FOR OTHER SUPERVISORY TEAM MEMBERS									
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS			
AVERAGE SALARY	\$61,031	\$68,993	\$68,551	\$80,528	\$91,588	\$106,738			
SALARY RANGE (MIN)	\$40,000	\$51,000	\$56,872	\$41,943	\$68,000	\$76,500			
SALARY RANGE (MAX)	\$89,000	\$102,256	\$87,720	\$110,000	\$125,000	\$125,000			
GRADUATE DEGREE (YES)	50%	66.7%*	20%*	64.7%*	76.9%*	85.7%*			
ADMINISTRATIVE LICENSE (YES)	25%	66.7%*	80%*	76.5%*	80.8%*	92.9%*			
# OF SCHOOLS REPORTING	4	4	3	11	15	7			

^{*}Multiple Supervisory Team Member Positions reported – 78 positions were reported in total by all reporting schools

Lead Teachers / Teacher Coordinators

- The average salary across reporting schools was \$70,190
- Top job titles reported: "Coordinator" (35.3%), "Lead" (29.4%), and "Coach" (17.7%)

SALARY INFORMATION FOR LEAD TEACHER / TEACHER COORDINATOR									
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS			
AVERAGE SALARY	N/A ¹	\$65,000 ²	\$73,321	\$77,250 ³	\$64,428	\$70,950			
SALARY RANGE (MIN)	N/A ¹	\$65,000 ²	\$63,390	\$76,500 ³	\$50,711	\$56,750			
SALARY RANGE (MAX)	N/A ¹	\$65,000 ²	\$84,252	\$78,000 ³	\$82,224	\$83,430			
# OF SCHOOLS REPORTING	1	2	2	4	4	4			

¹No Lead Teacher / Teacher Coordinator salary reported by Schools Under 100 Enrolled

PROFESSIONAL STAFF - TEACHERS

- Regarding the teacher's employment relationship with the school:
 - o 76.3% of reporting schools indicated At-Will Employment
 - o 18.4% of reporting schools indicated Individual Annual (Time Certain) Contracts
 - o 5.3% of reporting schools indicated Collective Bargaining Agreement

Full-Time Licensed Teachers

- The average salary across reporting schools is \$53,796
 - The average minimum salary across reporting schools is \$41,701
 - o The average maximum salary across reporting schools is \$70,246
- The average FTE for Full-Time Licensed Teachers across reporting schools is 32.9

²One (1) salary reported by Schools with 100-174 Enrolled is part-time (\$26,294) – excluded from average and range

³One (1) salary reported by Schools with 250-499 Enrolled is an outlier (\$12,500) – excluded from average and range

SALARY INFORMATION FOR FUL	L-TIME LICE	NSED TEAC	HERS			
SCHOOL SIZE	< 100	100-174	175-249	250-499	500-999	> 1000
30110013121	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS
AVERAGE SALARY	\$53,717	\$50,878	\$51,497	\$57,548	\$54,824	\$55,766
AVERAGE MINIMUM SALARY	\$41,701	\$42,639	\$39,314	\$43,244	\$41,054	\$41,369
MINIMUM SALARY RANGE (MIN)	\$32,000	\$34,500	\$32,000	\$37,054	\$35,000	\$38,571
MINIMUM SALARY RANGE (MAX)	\$63,107	\$50,556	\$47,599	\$49,098	\$45,000	\$46,818
AVERAGE MAXIMUM SALARY	\$61,341	\$59,648	\$70,181	\$78,112	\$76,397	\$80,544
MAXIMUM SALARY RANGE (MIN)	\$43,956	\$45,500	\$48,000	\$58,430	\$60,601	\$74,834
MAXIMUM SALARY RANGE (MAX)	\$81,025	\$80,000	\$86,600	\$100,858	\$95,607	\$87,500
AVERAGE F.T.E.	6.1	12.8	15.2	33.4	59.3	92.1*
F.T.E. RANGE	1-13	1-54.4	10-22.2	21-46.5	32-100	66-129.8*
# OF SCHOOLS REPORTING	13	15	13	13	15	7

^{*}One (1) school with outlier enrollment (4,943) reported having 160 FTE – they were excluded from average and range calculations

Full-Time Licensed SPED Teachers

- The average salary across reporting schools is \$57,172
 - o The average minimum salary across reporting schools is \$46,404
 - The average maximum salary across reporting schools is \$69,453
- The average FTE for Full-Time Licensed SPED Teachers across reporting schools is 7.4

SALARY INFORMATION FOR FULL-TIME LICENSED SPED TEACHERS									
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS			
AVERAGE SALARY	\$54,246	\$54,886	\$55,926	\$62,071	\$57,875	\$60,794			
AVERAGE MINIMUM SALARY	\$47,195	\$48,560	\$41,649	\$50,612	\$44,436	\$46,264			
SALARY RANGE (MIN)	\$36,759	\$35,000	\$34,000	\$38,000	\$35,000	\$40,800			
SALARY RANGE (MAX)	\$68,250	\$62,000	\$52,689	\$70,000	\$57,000	\$56,000			
AGERAGE MAXIMUM SALARY	\$58,018	\$60,111	\$69,704	\$78,107	\$74,927	\$80,439			
SALARY RANGE (MIN)	\$36,759	\$42,500	\$46,000	\$55,000	\$59,282	\$67,329			
SALARY RANGE (MAX)	\$81,025	\$80,000	\$86,600	\$96,540	\$90,000	\$87,500			
AVERAGE F.T.E.	1.9	6.4*	6.7	4.8	11	15.4			
F.T.E. RANGE	1-5	1-6*	2-15.4	1-9.3	3-34	9-30			
# OF SCHOOLS REPORTING	12	15	13	12	15	7			

^{*}One (1) school with 90%+ SPED enrollment reported having 54.4 FTE – they were excluded from average and range calculations

Substitute Teachers (Short-Term & Long-Term)

- The average short-term daily rate across reporting schools is \$178.15
- The average long-term daily rate across reporting schools is \$194.78
- Companies cited as contracted for substitute teaching services: Zen Educate (13 mentions), Teachers On Call (4 mentions), Teachers ASAP (1 mention)

INFORMATION ON DAILY RATE FOR SUBSTITUTE TEACHERS (SHORT-TERM & LONG TERM)									
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS			
AVERAGE SHORT-TERM DAILY RATE	\$147.33	\$164.92	\$179.33	\$190.88	\$190.61	\$197.14			
SHORT-TERM DAILY RATE (MIN)	\$110	\$130	\$75	\$150	\$85	\$165			
SHORT-TERM DAILY RATE (MAX)	\$200	\$184	\$240	\$264.50	\$250	\$250			
AVERAGE LONG-TERM DAILY RATE	\$168.60	\$172	\$207.35	\$220.05	\$202.34	\$206			
LONG-TERM DAILY RATE (MIN)	\$119	\$130	\$150	\$160	\$160	\$185			
LONG-TERM DAILY RATE (MAX)	\$275	\$200	\$250	\$275	\$275	\$250			
# OF SCHOOLS REPORTING	10	13	12	12	12	7			

PROFESSIONAL STAFF – NON-TEACHERS _____

School Counselors

- 61.8% of surveyed schools have a School Counselor
 - o 47.4% employ their School Counselor(s)
 - o 14.5% contract with their School Counselor(s)
- The average salary across reporting schools that reported salaries is \$58,727
- The average hourly wage across reporting schools that reported hourly wages is \$77.50

SALARY INFORMATION FOR SCHOOL COUNSELORS								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
EMPLOY	3	6	3	6	11	7		
CONTRACTED	3	4	3	0	1	0		
AVERAGE SALARY (IF SALARIED)	\$50,276	\$50,808	\$71,785	\$55,367	\$54,351	\$68,339		
SALARY (IF SALARIED) (MIN)	\$45,652	\$40,000	\$58,628	\$41,432	\$43,222	\$53,650		
SALARY (IF SALARIED) (MAX)	\$54,900	\$69,000	\$85,000	\$76,658	\$75,000	\$90,000		
AVERAGE HOURLY RATE (IF HOURLY)	N/A	\$40	\$115	N/A	N/A	N/A		
HOURLY RATE (IF HOURLY) (MIN)	N/A	\$40	\$115	N/A	N/A	N/A		
HOURLY RATE (IF HOURLY) (MAX)	N/A	\$40	\$115	N/A	N/A	N/A		
# OF SCHOOLS REPORTING SALARY	2	3	3	5	9	6		
# OF SCHOOLS REPORTING HR WAGE	0	1	1	0	0	0		

School Social Workers

- 64.5% of surveyed schools have a School Social Worker
 - o 47.4% employ their School Social Worker(s)
 - o 17.1% contract with their School Social Worker(s)
- The average salary across reporting schools that reported salaries is \$61,105
- The average hourly wage across reporting schools that reported hourly wages is \$84.50

SALARY INFORMATION FOR SCHOOL SOCIAL WORKERS								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
EMPLOYED	3	6	4	7	13	3		
CONTRACTED	3	4	2	1	1	2		
AVERAGE SALARY (IF SALARIED)	\$67,442	\$57,213	\$61,336	\$66,359	\$57,325	\$65,224		
SALARY (IF SALARIED) (MIN)	\$66,634	\$40,000	\$55,749	\$40,910	\$45,000	\$60,000		
SALARY (IF SALARIED) (MAX)	\$68,250	\$68,000	\$70,258	\$107,000	\$75,000	\$75,000		
AVERAGE HOURLY RATE (IF HOURLY)	N/A	\$87.50	N/A	N/A	\$90	\$73		
HOURLY RATE (IF HOURLY) (MIN)	N/A	\$85	N/A	N/A	\$90	\$73		
HOURLY RATE (IF HOURLY) (MAX)	N/A	\$90	N/A	N/A	\$90	\$73		
# OF SCHOOLS REPORTING SALARY	2	5	3	6	10	3		
# OF SCHOOLS REPORTING HR WAGE	0	2	0	0	1	1		

School Nurses

- 71.1% of surveyed schools have a School Nurse
 - o 21.1% employ their School Nurse(s)
 - o **50% contract** with their School Nurse(s)
- The average salary across reporting schools that reported salaries is \$46,797*
- The average hourly wage across reporting schools that reported hourly wages is \$68.98

SALARY INFORMATION FOR SCHOOL NURSES								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
EMPLOYED	0	3	2	0	5	6		
CONTRACTED	6	5	7	10	9	1		
AVERAGE SALARY (IF SALARIED)	N/A	\$18,520*	\$39,065*	N/A	\$45,933*	\$66,096		
SALARY (IF SALARIED) (MIN)	N/A	\$2,640*	\$15,000*	N/A	\$17,597*	\$47,377		
SALARY (IF SALARIED) (MAX)	N/A	\$34,400	\$63,130	N/A	\$56,732	\$87,475		
AVERAGE HOURLY RATE (IF HOURLY)	\$95	\$98	\$64.58	\$65.20	\$69.12	\$42.70		
HOURLY RATE (IF HOURLY) (MIN)	\$95	\$96	\$31.24	\$23	\$19.48	\$29.90		
HOURLY RATE (IF HOURLY) (MAX)	\$95	\$100	\$90	\$90	\$95	\$55.50		
# OF SCHOOLS REPORTING SALARY	0	2	2	0	6	4		
# OF SCHOOLS REPORTING HR WAGE	1	2	3	5	4	2		

^{*}Four (4) schools reported salaries that may be part-time – these were included given their occurrence throughout the dataset

School Psychologists

- 85.5% of surveyed schools have a School Psychologist
 - 7.9% employ their School Psychologist(s)
 - 77.6% contract with their School Psychologist(s)
- The average salary across reporting schools that reported salaries is \$71,403*
- The average hourly wage across reporting schools that reported hourly wages is \$116.04

SALARY INFORMATION FOR SCHOOL PSYCHOLOGISTS									
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS			
EMPLOYED	0	0	2	1	2	1			
CONTRACTED	11	10	10	12	10	6			
AVERAGE SALARY (IF SALARIED)	N/A	N/A	\$47,142	\$85,004	\$84,444	\$91,464			
SALARY (IF SALARIED) (MIN)	N/A	N/A	\$28,000	\$85,004	\$69,000	\$91,464			
SALARY (IF SALARIED) (MAX)	N/A	N/A	\$81,950	\$85,004	\$110,313	\$91,464			
AVERAGE HOURLY RATE (IF HOURLY)	\$110	\$101.67	\$112.50	\$110	\$136.25	\$128.33			
HOURLY RATE (IF HOURLY) (MIN)	\$75	\$90	\$90	\$80	\$110	\$85			
HOURLY RATE (IF HOURLY) (MAX)	\$150	\$110	\$125	\$140	\$165	\$150			
# OF SCHOOLS REPORTING SALARY	0	0	3	1	3	1			
# OF SCHOOLS REPORTING HR WAGE	4	3	4	6	4	3			

^{*}Two (2) schools reported salaries that may be part-time – these were included given their occurrence throughout the dataset

Special Education Directors

- 98.7%¹ of surveyed schools have a Special Education Director
 - 25% employ their Special Education Director(s)
 - o 73.7% contract with their Special Education Director(s)
- The average salary across reporting schools that reported salaries is \$63,693²
- The average hourly wage across reporting schools that reported hourly wages is \$148

SALARY INFORMATION FOR SPECIAL EDUCATION DIRECTORS								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
EMPLOYED	0	1	3	2	7	6		
CONTRACTED	13	13	10	11	8	1		
AVERAGE SALARY (IF SALARIED)	\$18,187 ²	\$31,067 ²	\$51,867 ²	\$45,979 ²	\$89,915	\$114,583		
SALARY (IF SALARIED) (MIN)	\$15,000 ²	\$15,000 ²	\$15,000 ²	\$15,000 ²	\$21,150 ²	\$99,812		
SALARY (IF SALARIED) (MAX)	\$21,250 ²	\$50,000	\$87,720	\$110,000	\$125,000	\$128,796		
AVERAGE HOURLY RATE (IF HOURLY)	\$150	\$150	N/A	\$150	\$140	N/A		
HOURLY RATE (IF HOURLY) (MIN)	\$150	\$150	N/A	\$150	\$140	N/A		
HOURLY RATE (IF HOURLY) (MAX)	\$150	\$150	N/A	\$150	\$140	N/A		
# OF SCHOOLS REPORTING SALARY	4	3	7	7	8	6		
# OF SCHOOLS REPORTING HR WAGE	2	1	0	1	1	0		

¹Only one (1) school of the 76 surveyed indicated they do not employ or contract with a Special Education Director

SUPPORT STAFF

Education Support Professionals/Paraprofessionals (Gen Ed & SPED Classrooms)

- The average minimum hourly rate across surveyed schools is \$18.48
- The average maximum hourly rate across surveyed schools is \$24.83

 $^{^2}$ 14 schools reported salaries that may be part-time – these were included given their occurrence throughout the dataset

HOURLY WAGES FOR EDUCATION SUPPORT PROFESSIONALS/PARAPROFESSIONALS									
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS			
AVERAGE MINIMUM HOURLY WAGE	\$16.99	\$18.71	\$18.39	\$20.22	\$18.32	\$18.01			
MIN HOURLY WAGE RANGE (MIN)	\$13	\$14	\$14.05	\$15.30	\$16	\$14.58			
MIN HOURLY WAGE RANGE (MAX)	\$21	\$23.29	\$21.50	\$25	\$22	\$22.50			
AVERAGE MAXIMUM HOURLY WAGE	\$20.48	\$23.73	\$26.01	\$27.01	\$26.55	\$25.80			
MAX HOURLY WAGE RANGE (MIN)	\$14.35	\$17	\$18	\$19.03	\$19.61	\$16.12			
MAX HOURLY WAGE RANGE (MAX)	\$28	\$37	\$35.83	\$38.99	\$46	\$36.40			

Receptionists / Secretaries / Administrative Assistants

- The average minimum hourly rate across surveyed schools is \$21.06
- The average maximum hourly rate across surveyed schools is \$25.15
- Top job titles reported: Assistant (39.5%), Receptionist (13.2%), and Coordinator (10.5%)

HOURLY WAGES FOR RECEPTIONIST / SECRETARY / ADMINISTRATIVE ASSISTANT								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
AVERAGE MINIMUM HOURLY WAGE	\$19.46	\$23.09	\$22.66	\$20.78	\$19.79	\$18.95		
MIN HOURLY WAGE RANGE (MIN)	\$13	\$14	\$18	\$17	\$16	\$15.50		
MIN HOURLY WAGE RANGE (MAX)	\$28	\$35	\$27.33	\$26.18	\$30	\$25.75		
AVERAGE MAXIMUM HOURLY WAGE	\$20.25	\$25.91	\$26.44	\$26.81	\$25.43	\$23.69		
MAX HOURLY WAGE RANGE (MIN)	\$13	\$14	\$23	\$19.54	\$19.75	\$18.54		
MAX HOURLY WAGE RANGE (MAX)	\$30	\$40.64	\$30	\$36.66	\$35	\$29.72		

Business Managers

- The average salary across reporting schools is \$68,530
- For degrees held by Business Managers:
 - o 21.3% have an associate's degree
 - o 39.3% have a bachelor's degree
 - o 19.7% have a master's degree
 - One (1) has a master's degree + additional hours
 - o One (1) has a doctorate degree
 - o Five (5) have no degree
- Top job titles reported: Manager (45.9%), Director (18%), and Coordinator (6.6%)

HOURLY WAGES FOR BUSINESS MANAGERS								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
AVERAGE SALARY	\$38,845	\$61,712	\$70,237	\$64,530	\$76,668	\$95,475		
AVERAGE SALARY RANGE (MIN)	\$31,500	\$40,000	\$56,216	\$51,000	\$46,848	\$57,000		
AVERAGE SALARY RANGE (MAX)	\$62,132	\$83,000	\$83,000	\$90,369	\$126,264	\$175,000		
# OF SCHOOLS REPORTING	6	12	9	13	15	6		

SALARY SYSTEMS, INCREASES, & BONUSES

Salary Systems for Teachers

- 59.2% of surveyed schools use a traditional steps and lanes salary system
- 6.6% of surveyed schools use a performance-based salary system
- 34.2% of surveyed schools use another type of salary system
 - Schools that indicated using another type of salary systems explained their system:
 - 15.4% use modified steps and lanes
 - 15.4% stated it depends on the school board and budget
 - 11.5% use base pay + factor increases
 - 11.5% stated their salary system is in development
 - 7.7% follow the market rate
 - 7.7% base their system on various factors (experience, education, etc.)
 - Other explanations mentioned only once: internal system, salary bands, service/performance/duties, traditional/loyalty system, teacher led, negotiated, and "nothing"

BASIS FOR SCHOOLS' PROFESSIONAL STAFF (TEACHER) SALARY SYSTEM							
SCHOOL SIZE	< 100	100-174	175-249	250-499	500-999	> 1000	
	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS	
TRADITIONAL (STEPS & LANES)	5	9	8	8	12	3	
PERFORMANCE-BASED	1	0	1	0	2	1	
OTHER (SEE LIST ABOVE)	6	6	4	5	1	3	

Counting Previous Work Experience for School's Professional Staff (Teachers)

- 39.5% of surveyed schools give credit for every year of previous experience
- 35.5% of surveyed schools give credit for every year of previous experience up to a maximum number of years
- 4% of surveyed schools do not give credit for previous experience
- 21.1% of surveyed schools use other approaches
 - Schools that indicated using other approaches explained their approach: credit for direct relevant experience, credit for previous year at director discretion, credit every year for licensure shortage areas (others is generally 2:1), negotiated, credit for previous experience but not by year, half of their years of experience, "varies," "no system," and "not applicable"

BASIS FOR SCHOOLS' PROFESSIONAL STAFF (TEACHER) SALARY SYSTEM								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
GIVE CREDIT EVERY YEAR	1	5	5	7	8	4		
GIVE CREDIT EVERY YEAR UP TO MAX	5	5	4	5	7	1		
DO NOT GIVE CREDIT	1	1	1	0	0	0		
OTHER (SEE LIST ABOVE)	6	4	3	1	0	2		

Salary & Wage Increases

- 80.3% of surveyed schools provided salary/wage increases in FY24
- The average rate of salary/wage increase across schools reporting an increase is 3.1%

AVERAGE SALARY/WAGE INCREASE (ONLY SCHOOLS REPORTING AN INCREASE)								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
% OF SALARY/WAGE INCREASE (AVG)	4.3%	2.5%	2.8%	2.6%	3.5%	3.4%		
% OF SALARY/WAGE INCREASE (MIN)	1.5%	2%	1%	2%	2%	2%		
% OF SALARY/WAGE INCREASE (MAX)	15%	4%	6%	3.2%	8.5%	7%		
# OF SCHOOLS WITH AN INCREASE	8	12	12	10	12	7		

- Reported factors that were the basis for the salary/wage increases in FY24:
 - o 70.5% across the board increases (same amount for all employees)
 - o 60.7% cost of living adjustment (COLA)
 - o 26.2% longevity with school
 - 9.8% education level
 - o 8.2% performance/merit based increase
 - 4.9% Q Comp
- Other reported factors that were the basis for the salary/wage increases include: steps and lane increase, increase in line with state funding increase, and new agreement with teachers union

TOTAL REASONS FOR SALARY/WAGE INCREASE (ONLY SCHOOLS REPORTING INCREASE)									
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS			
ACROSS THE BOARD INCREASES	3	9	8	8	8	7			
COST OF LIVING ADJUSTMENT (COLA)	8	5	9	8	4	3			
LONGEVITY WITH SCHOOL	5	1	4	3	1	2			
EDUCATION LEVEL	0	0	2	2	1	1			
PERFORMANCE/MERIT BASED	2	0	1	0	1	1			
Q COMP	1	0	1	0	0	1			
# OF SCHOOLS WITH AN INCREASE	8	12	12	10	12	7			

Bonuses & Stipends

- 31.6% of surveyed schools provided year-end bonuses/stipends
- The basis for year-end bonuses/stipends includes: unexpected additional work/responsibilities, goal attainment/performance, Q Comp, board-approved recognition bonus, Great Start grant, and one-time salary adjustment

TOTAL SCHOOLS THAT PROVIDED YEAR-END BONUSES/STIPENDS								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
	STUDENTS	STUDENTS	STUDENTS	STUDENTS	SIUDENIS	STUDENTS		
# PROVIDING BONUSES/STIPENDS	2	2	6	6	5	3		

Payroll Schedules

- 83% of surveyed schools pay their employees bi-monthly (24 annual payments)
 - o **9.2%** pay their employees **monthly**
 - o 4% pay their employees every other week
 - o One (1) school pays their employees weekly

PAY SCHEDULES BY SCHOOL SIZE								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
PAYS WEEKLY	0%	0%	0%	0%	6.7%	0%		
PAYS EVERY OTHER WEEK	0%	0%	7.7%	0%	6.7%	14.3%		
PAYS BI-MONTHLY	76.9%	93.3%	76.9%	92.3%	86.7%	85.7%		
PAYS MONTHLY	23.1%	6.7%	15.4%	7.7%	0%	0%		

PART 3: BENEFITS INFORMATION

HEALTH INSURANCE

Schools Offering Group Health Insurance Plans to their Employees

- 89.5% of surveyed schools offer Group Health Insurance Plans
 - Of schools that offer health insurance, reported Group Health Insurance providers include:
 - HealthPartners (30.1%)
 - Medica (26.5%)
 - Blue Cross / Blue Shield (BCBS) (19.1%)
 - Public Employee Insurance Program (PEIP) (11.8%)
 - Other (11.8%)
 - Others cited include: Aetna, United Healthcare, MN Healthcare Consortium, and AmeriHealth (BCBS Network)
- 87.5% of surveyed schools that do not offer Group Health Insurance Plans offer cash in lieu of Group Health Insurance
 - The range of cash allowance reported is \$2,800-\$8,000
 - One (1) school reported offering \$450 per month or \$650 per month for the Executive Director "to include a dependent"
- Two (1) schools reported they provide neither option

SCHOOLS OFFERING GROUP HEALTH INSURANCE PLANS & WHICH PROVIDERS								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
OFFERS GROUP HEALTH INS. PLANS	69.2%	86.7%	84.6%	100%	100%	100%		
PROVIDER: HEALTHPARTNERS	0	5	5	6	4	1		
PROVIDER: MEDICA	5	1	3	3	3	3		
PROVIDER: BCBS	4	2	1	2	3	1		
PROVIDER: PEIP	0	4	1	0	2	1		
PROVIDER: OTHER	0	1	1	2	3	1		
OFFERS CASH IN LIEU	23.1%	6.7%	15.4%	7.7%*	0%	0%		

^{*}One (1) school reported offering both Group Health Insurance and "\$1,000 each year into their HSA to offset any health expenses"

Employees Utilizing School's Group Health Insurance Plan

• 61.2% of reporting school employees utilize their school's Group Health Insurance Plan

% OF EMPLOYEES UTILIZING THEIR SCHOOL'S GROUP HEALTH INSURANCE PLAN								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
UTILIZE SCHOOL'S INSURANCE PLAN	64%	47%	66%	62%	63%	71%		
UTILIZE PLAN RANGE (MIN)	20%	3%	25%	12%	39%	59%		
UTILIZE PLAN RANGE (MAX)	100%	87%	100%	98%	88%	82%		
# OF SCHOOLS REPORTING	9	13	10	12	14	7		

Group Health Insurance Plan Coverage for Spouses / Dependents / Domestic Partners

- The average amount of premium coverage for employees only across reporting schools that offer Group Health Insurance is **79.8**%
- The average amount of premium coverage for spouses across reporting schools that offer Group Health Insurance is 24.4%
- The average amount of premium coverage for dependents across reporting schools that offer Group Health Insurance is 28.5%

FOR SCHOOLS PROVIDING HEAL	FOR SCHOOLS PROVIDING HEALTH INSURANCE: % OF PREMIMUMS SCHOOLS PAY								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS			
EMPLOYEE ONLY (AVG)	79%	72%	82%	85%	75%	95%			
EMPLOYEE ONLY RANGE (MIN)	0%	40%	25%	45%	0%	80%			
EMPLOYEE ONLY RANGE (MAX)	100%	100%	100%	100%	100%	100%			
SPOUSE (AVG)	20%	24%	12%	25%	29%	45%			
SPOUSE RANGE (MIN)	0%	0%	0%	0%	0%	0%			
SPOUSE RANGE (MAX)	60%	85%	50%	70%	78%	70%			
DEPENDENTS (AVG)	20%	24%	19%	32%	32%	50%			
DEPENDENTS RANGE (MIN)	0%	0%	0%	0%	0%	0%			
DEPENDENTS RANGE (MAX)	60%	85%	75%	70%	76%	70%			
# OF SCHOOLS REPORTING	8	13	10	12	14	6			

Health Insurance Premium Rate Change Since Last Policy Renewal

- The average amount of health insurance premium rate change at last policy renewal across surveyed schools that offer Group Health Insurance is 9.3%*
 - o **95.5%** of schools reporting rates changes at last renewal reported a rate **increase**
 - 5.5%* of schools reporting rates changes at last renewal reported a rate decrease

FOR SCHOOLS PROVIDING HEALTH INSURANCE: PREMIUM RATE CHANGE AT LAST RENEWAL								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
AVERAGE PREMIUM INCREASE RATE	8.6%	9.2%	4.4%	7.8%	10%	14.8%		
CHANGE IN PREMIUM RANGE (MIN)	3%	-2%	-30%	3%	-7%	8%		
CHANGE IN PREMIUM RANGE (MAX)	15.8%	25%	15%	17%	29%	23.4%		

^{*73} schools' rates increased; three (3) schools' rates decreased – average rate of decrease is -13%

ADDITIONAL BENEFITS FOR FULL-TIME EMPLOYEES

Additional Benefits for Full-Time Employees

- 89.5% of surveyed schools provide Dental Insurance
 - o The average % of the premium a providing school covers is 66%
- 75% of surveyed schools provide Vision Insurance
 - The average % of the premium a providing school covers is 49.6%
- 39.5% of surveyed schools provide Prescription Coverage
 - o The average % of the premium a providing school covers is 59.2%
- 81.6% of surveyed schools provide Short-Term Disability
 - The average % of the premium a providing school covers is 86%
- 81.6% of surveyed schools provide Long-Term Disability
 - o The average % of the premium a providing school covers is 93.5%
- 19.7% of surveyed schools provide Long-Term Care
 - o The average % of the premium a providing school covers is 45.7%
- 89.5% of surveyed schools provide Life Insurance
 - o The average % of the premium a providing school covers is 87.9%
 - 88.9% of schools that reported providing Life Insurance cover 100% of the premium
- 47.4% of surveyed schools provide Health Savings Account (HSA) Employer Contribution
 - o The average % of the premium a providing school covers is 30.4%

OF SCHOOLS THAT OFFER ADD	ITIONAL BEN	NEFITS FOR	FULL-TIME E	MPLOYEES		
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS
OFFER DENTAL INSURANCE	61.5%	93.3%	84.6%	100%	100%	100%
% DENTAL PREM. COVERAGE (AVG)	39%	69.6%	81.5%	67.3%	60.7%	87.5%
% DENTAL PREM. COV. RANGE (MIN)	5%	5%	5%	5%	5%	65%
% DENTAL PREM. COV. RANGE (MAX)	100%	100%	100%	100%	100%	100%
OFFER VISION INSURANCE	46.2%	73.3%	69.2%	69.2%	100%	100%
% VISION PREM. COVERAGE (AVG)	19.3%	66.4%	63.3%	66.7%	35.9%	100%
% VISION PREM. COV. RANGE (MIN)	5%	5%	5%	5%	5%	100%
% VISION PREM. COV. RANGE (MAX)	80%	100%	100%	100%	100%	100%
OFFER PRESCRIPTION COVERAGE	23.1%	40%	7.7%	30.8%	66.7%	85.7%
% PRESCIPRION PREM. COV. (AVG)	20.8%	78.3%	100%	88.8%	43.6%	100%
% PRES. PREM. COV. RANGE (MIN)	5%	60%	100%	75%	5%	100%
% PRES. PREM. COV. RANGE (MAX)	100%	100%	100%	100%	100%	100%
OFFER SHORT-TERM DISABILITY	53.8%	66.7%	84.6%	92.3%	100%	100%
% ST DISABILITY COVERAGE (AVG)	57.8%	100%	100%	89.4%	81.5%	100%
% ST DISABILITY COV. RANGE (MIN)	5%	100%	100%	5%	5%	100%
% ST DISABILITY COV. RANGE (MAX)	100%	100%	100%	100%	100%	100%
OFFER LONG-TERM DISABILITY	61.5%	66.7%	92.3%	92.3%	86.7%	100%
% LT DISABILITY COVERAGE (AVG)	62%	100%	100%	100%	100%	100%
% LT DISABILITY COV. RANGE (MIN)	5%	100%	100%	100%	100%	100%
% LT DISABILITY COV. RANGE (MAX)	100%	100%	100%	100%	100%	100%

OFFER LONG-TERM CARE	23.1%	6.7%	15.4%	23.1%	20%	42.9%
% LT CARE COVERAGE (AVG)	32.1%	100%	100%	5%	36.7%	100%
% LT CARE COVERAGE RANGE (MIN)	5%	100%	100%	5%	5%	100%
% LT CARE COVEREAGE RANGE (MAX)	100%	100%	100%	5%	100%	100%
OFFER LIFE INSURANCE	61.5%	93.3%	100%	100%	93.3%	100%
% LIFE INSURANCE COVERAGE (AVG)	65.5%	91.4%	92.1%	100%	83.5%	100%
% LIFE INSUR. COV. RANGE (MIN)	5%	5%	5%	100%	5%	100%
% LIFE INSUR. COV. RANGE (MAX)	100%	100%	100%	100%	100%	100%
OFFER HSA EMPL. CONTRIBUTION	61.5%	93.3%	23.1%	61.5%	60%	57.1%
% OF HSA CONTRIBUTION (AVG)	5%	48.8%	30%	57.5%	30.8%	50%
% OF HSA CONTR. RANGE (MIN)	5%	5%	30%	5%	5%	50%
% OF HSA CONTR. RANGE (MAX)	5%	100%	30%	100%	100%	50%

Retirement Savings Plans Offered Beyond TRA/PERA

- 55.3% of surveyed schools offer full-time employees retirement savings plans beyond TRA/PERA
 - o 53.9% of surveyed school offer 403(b)
 - o 5.3% of surveyed schools offer both 403(b) and IRA (Simple/Roth)
 - One (1) school just offers IRA (Simple/Roth)
 - o One (1) school just offers 401K

SCHOOLS OFFERING RETIREMENT SAVINGS PLANS BEYOND TRA/PERA								
SCHOOL SIZE < 100 STUDENTS								
OFFERS 403(B)	7.7%	40% ¹	38.5%	76.9%	80%	100%		
OFFERS IRA (SIMPLE/ROTH)	0%	6.7%	15.4%	7.7%	0%	14.3%		
OFFERS BOTH 403(B) AND IRA (S/R)	0%	6.7%	7.7%	7.7%	0%	14.3%²		

¹One (1) school offers a 457(b) in addition to 403(b)

LEAVE FOR FULL-TIME EMPLOYEES

Paid Time Off (PTO) vs. Separate Paid Leave

A compensation package for employees includes paid leave. Outside of holidays, paid leave includes sick (ESST), personal, and vacation days. Schools either separate the leave into sick (ESST), personal, and vacation days, or combine them as paid time off (PTO).

- 73.7% of surveyed schools have a combined PTO policy (personal/sick/vacation)
- 25% of surveyed schools have a separate PTO policy for personal, sick, and vacation

²One (1) school offers a 457(b) in addition to 403(b) and IRA (Simple/Roth)

PTO POLICIES OFFERED BY SCHOOLS								
SCHOOL SIZE	< 100	100-174	175-249	250-499	500-999	> 1000		
	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS		
OFFER COMBINED PTO	100%	66.7%*	100%	61.5%	53.3%	57.1%		
OFFER SEPARATE PTO	0%	26.7%*	0%	38.5%	46.7%	42.9%		

^{*}One (1) school reported: "Exempt staff get PTO (12 month employees get 15 combined sick, personal and vacation days and 10 month employees get 10 days) / non-exempt employees get ESST / unlimited bereavement to all staff"

- The average number of combined PTO days offered to all full-time employees each year by reporting schools that combine PTO is 12.1
 - The average number of combined PTO days offered to full-time teachers each year by reporting schools that combine PTO is 11.3
 - The average number of combined PTO days offered to other full-time employees each year by reporting schools that combine PTO is 13

COMBINED PAID TIME OFF (PTO) DAYS OFFERED TO FULL-TIME EMPLOYEES PER YEAR								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
AVERAGE PTO (FT TEACHERS)	10.8	10.9*	10.8	10.3	10.4	10.5		
PTO RANGE (FT TEACHERS)	6-19	7-18*	8-20	8-12	10-22	10-11		
AVERAGE PTO (OTHER FT EMPL.)	10.6	10.2*	10.8	11	12.1	10.5		
PTO RANGE (OTHER FT EMPL.)	5-19	5-18*	6-20	6-36	10-16	10-11		

^{*}One (1) school reported: "Exempt staff get PTO (12 month employees get 15 combined sick, personal and vacation days and 10 month employees get 10 days) / non-exempt employees get ESST / unlimited bereavement to all staff"

- The average number of sick/ESST days offered to all full-time employees each year by reporting schools that separate PTO is 8.9
 - The average number of sick/ESST days offered to full-time teachers each year by reporting schools that separate PTO is 9.1
 - The average number of sick/ESST days offered to other full-time employees each year by reporting schools that separate PTO is 8.7
- The average number of personal days offered to all full-time employees each year by reporting schools that separate PTO is 4.9
 - The average number of personal days offered to full-time teachers each year by reporting schools that separate PTO is 5.2
 - The average number of personal days offered to other full-time employees each year by reporting schools that separate PTO is 4.6
- The **average number of vacation days** offered to **all full-time employees** each year by reporting schools that separate PTO is **3.1**¹²³⁴
 - The average number of vacation days offered to full-time teachers each year by reporting schools that separate PTO is 0.3¹²³⁴
 - The average number of vacation days offered to full-time teachers each year by reporting schools that separate PTO is 5.8

SEPARATED LEAVE OFFERED TO	FULL-TIME	EMPLOYEES	S PER YEAR			
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS
AVG SICK/ESST DAYS (FT TEACHERS)	N/A	7.8	N/A	8.2	10.3	9.3
SICK/ESST RANGE (FT TEACHERS)	N/A	7-10	N/A	6-12	8-12	6-14
PERSONAL DAYS (FT TEACHERS)	N/A	5.3	N/A	5.2	6	3
PERSONAL RANGE (FT TEACHERS)	N/A	3-10	N/A	2-14	2-20	0-6
VACATION DAYS (FT TEACHERS)	N/A	0.8 ¹	N/A	0 ²	0.3 ³	04
VACATION RANGE (FT TEACHERS)	N/A	0-3 ¹	N/A	0 ²	0-2 ³	04
SICK/ESST DAYS (OTHER FT EMPL.)	N/A	6	N/A	8.2	10.8	8.7
SICK/ESST RANGE (OTHER FT EMPL.)	N/A	7-10	N/A	6-12	9-12	6-12
PERSONAL DAYS (OTHER FT EMPL.)	N/A	3	N/A	5	6.6	1.3
PERSONAL RANGE (OTHER FT EMPL.)	N/A	0-5	N/A	2-13	0-20	0-2
AVG VACA. DAYS (OTHER FT EMPL.)	N/A	3.3	N/A	2	9	8.3
VACATION RANGE (OTHER FT EMPL.)	N/A	0-10	N/A	0-10	0-20	0-25

¹Three (3) schools reported zero (0) vacation days for teachers but reported providing sick/ESST days (7-10) and personal days (3-10)

Paid Time Off (PTO) & Separate Leave Carry Over

- 80.3% of surveyed schools allow FT teachers to carry over unused leave/PTO
- 75% of surveyed schools allow other FT employees to carry over unused leave/PTO

SEPARATED LEAVE OFFERED TO FULL-TIME EMPLOYEES PER YEAR								
SCHOOL SIZE	< 100	100-174	175-249	250-499	500-999	> 1000		
	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS		
OFFERS FT TEACHERS CARRY OVER	92.3%	80%	84.6%	84.6%	73.3%	57.1%		
OFFERS FT OTHER EMPLOYEES CO	76.9%	73.3%	84.6%	76.9%	73.3%	57.1%		

Paid Time Off (PTO) Accrual

- The following was reported as **maximum PTO days a full-time teacher can accrue** by schools reporting at least one day [days (number of schools reporting)]:
 - o < 100 Students: 2 (1), 5 (1), 10 (2), 12 (1), 14 (1), 20 (1), and 21+ (5)
 - o **100-174 Students**: 2 (1), 3 (1), 5 (2), 10 (2), 15 (1), 21+ (1)
 - o 175-249 Students: 10 (3), 15 (2), 20 (2), 21+ (4)
 - o **250-499 Students**: 5 (1), 7 (1), 10 (1), 12 (2), 20 (1), 21+ (3)
 - 500-999 Students: 10 (3), 12 (2), 20 (1)
 >1,000 Students: 6 (1), 7 (1), 11 (1), 18 (1)
- The following was reported as **maximum PTO days other full-time employees can accrue** by schools reporting at least one day [days (number of schools reporting)]:
 - < 100 Students: 2 (1), 5 (1), 10 (1), 12 (1), 14 (1), 20 (1), 21+ (5)
 </p>
 - o **100-174 Students**: 2 (1), 3 (1), 5 (2), 7 (1), 10 (2), 12 (1), 15 (1), 21+ (1)
 - o **175-249 Students**: 10 (3), 15 (2), 20 (2), 21+ (4)
 - o **250-499 Students**: 5 (1), 7 (1), 8 (1), 10 (1), 12 (1), 20 (1), 21+ (3)

²All five (5) schools reported zero (0) vacation days for teachers but reported providing sick/ESST days (6-12) and personal days (2-14)

³Six (6) schools reported zero (0) vacation days for teachers but reported providing sick/ESST days (8-12) and personal days (2-20)

⁴Three (3) schools reported zero (0) vacation days for teachers but reported providing sick/ESST days (6-14) and personal days (0-6)

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o 500-999 Students: 10 (4), 14 (1), 15 (1), 20 (1)
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o > 1,000 Students: 6 (1), 11 (1), 18 (1)

Separate Leave Accrual

- The following was reported as **maximum sick/ESST days full-time teachers can accrue** by schools reporting at least one day [days (number of schools reporting)]:
 - < 100 Students: N/A
 - o **100-174 Students**: 5 (1), 7 (1), 10 (1), 21+ (2)
 - 175-249 Students: N/A
 - o **250-499 Students**: 21+ (3)
 - o **500-999 Students**: 10 (2), 21+ (5)
 - o > 1,000 Students: 10 (1), 21+ (1)
- The following was reported as **maximum sick/ESST days other full-time employees can accrue** by schools reporting at least one day [days (number of schools reporting)]:
 - o < 100 Students: N/A
 - o 100-174 Students: 5 (1)
 - o 175-249 Students: N/A
 - o 250-499 Students: 21+ (2)
 - o **500-999 Students**: 10 (1), 21+ (5)
 - > 1,000 Students: 10 (1), 21+ (1)
- The following was reported as **personal days full-time teachers can accrue** by schools reporting at least one day [days (number of schools reporting)]:
 - < 100 Students: N/A</p>
 - o **100-174 Students**: 5 (2), 10 (1), 18 (1)
 - 175-249 Students: N/A
 - o **250-499 Students**: 6 (1), 12 (1), 21+ (1)
 - o **500-999 Students**: 1 (1), 2 (2), 5 (2), 10 (2), 21+ (1)
 - > 1,000 Students: 7 (1)
- The following was reported as **personal days other full-time employees can accrue** by schools reporting at least one day [days (number of schools reporting)]:
 - < 100 Students: N/A
 </p>
 - o **100-174 Students**: 5 (1), 18 (1)
 - o 175-249 Students: N/A
 - o **250-499 Students**: 5 (1), 12 (1), 21+ (1)
 - o **500-999 Students**: 2 (2), 5 (1), 10 (2), 21+ (1)
 - > 1,000 Students: 7 (1)

• The following was reported as **vacation days full-time teachers can accrue** by schools reporting at least one day [days (number of schools reporting)]:

< 100 Students: N/A
 100-174 Students: 5 (1)
 175-249 Students: N/A
 250-499 Students: N/A
 500-999 Students: 10 (1)
 > 1,000 Students: N/A

• The following was reported as **vacation days other full-time employees can accrue** by schools reporting at least one day [days (number of schools reporting)]:

o < 100 Students: N/A

o **100-174 Students**: 5 (1), 21+ (1)

175-249 Students: N/A250-499 Students: 5 (1)

o **500-999 Students**: 10 (1), 20 (1), 21+ (3)

> 1,000 Students: 21+ (1)

Earned Sick & Safe Time (ESST) Carry Over

- 43.4% of surveyed schools allow hours to accrue and carry over from year to year
- 14.5% of surveyed schools front loads at least 80 hours ESST with no pay out or carryover
- 10.5% of surveyed schools front loads at least 48 hours ESST with pay out no carryover
- 31.6% of surveyed schools report using another method, which includes:
 - Frontload, carry over and payout (37.5%)
 - Frontload and carry over (45.8%)

EARNED SICK & SAFE TIME (ESST) ACCRUAL & CARRY OVER POLICIES								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
YEAR-TO-YEAR ACCRUAL & CO	46.2%	33.3%	30.8%	76.9%	46.7%	14.3%		
FRONT LOAD 48 HRS / PO / NO CO	0%	6.7%	15.4%	0%	20%	28.6%		
FRONTLOAD 80 HRS / NO PO OR CO	23.1%	6.7%	7.7%	7.7%	6.7%	42.9%		
OTHER	30.8%	53.3%	38.5%	15.4%	26.7%	14.3%		

ADDT'L BENEFITS & LEAVE FOR PART-TIME EMPLOYEES __

Schools Offering Benefits and Leave to Part-Time Employees

- 38.2% of surveyed schools offer benefits to eligible part-time employees
- 39.5% of reporting schools offer leave to eligible part-time employees

SCHOOLS OFFERING BENEFITS TO PART-TIME EMPLOYEES								
SCHOOL SIZE	< 100	100-174	175-249	250-499	500-999	> 1000		
	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS	STUDENTS		
OFFER BENEFITS TO PT EMPLOYEES	38.5%	53.3%	30.8%	46.2%	20%	42.9%		
OFFER LEAVE TO PT EMPLOYEES	46.2%	20%	53.9%	30.8%	40%	57.1%		

- The average number of combined PTO days offered to all part-time employees each year by schools that offer benefits to part-time employees is 5.9
 - The average number of combined PTO days offered to part-time teachers each year by reporting schools that offer benefits to part-time teachers is 5.7
 - The average number of combined PTO days offered to other part-time employees
 each year by reporting schools that offer benefits to part-time employees is 6.1

COMBINED PAID TIME OFF (PTO) DAYS OFFERED TO PART-TIME EMPLOYEES PER YEAR								
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS		
AVERAGE PTO (PT TEACHERS)	6.5	5*	6.5	6*	5	3		
PTO RANGE (PT TEACHERS)	5-8	5*	4-10	6*	5	2-5		
AVERAGE PTO (OTHER PT EMPL.)	7.4	5*	6.5	6*	6.7	3		
PTO RANGE (OTHER PT EMPL.)	6-10	5*	4-10	6*	5-10	2-5		

^{*}Only one (1) school reported data

- The average number of sick/ESST days offered to all part-time employees each year by schools that reported offering sick/ESST to part-time employees is 6.8
 - The average number of sick/ESST days offered to part-time teachers each year by schools that reported offering sick/ESST days to part-time teachers is 6.5
 - The average number of sick/ESST days offered to other part-time employees each year by schools that reported offering sick/ESST days to part-time employees is 7.2
- The **average number of personal days** offered to **all part-time employees** each year by schools that reported offering personal days to part-time employees is **4.1**
 - The average number of personal days offered to part-time teachers each year by schools that reported offering personal days to part-time teachers is 3.8
 - The average number of personal days offered to other part-time employees each year by schools that reported offering personal days to part-time employees is 4.5
- The **average number of vacation days** offered to **all part-time employees** each year by schools that reported offering vacation days to part-time employees is **5.8**
 - The average number of personal days offered to part-time teachers each year by schools that reported offering vacation days to part-time teachers is 5
 - The average number of personal days offered to other part-time employees each year by schools that reported offering vacation days to part-time employees is 6.7

SEPARATED LEAVE OFFERED TO	PART-TIME	EMPLOYEES	S PER YEAR			
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS
AVG SICK/ESST DAYS (PT TEACHERS)	5*	6.3	N/A	7.7	6.5	5.5
SICK/ESST RANGE (PT TEACHERS)	5*	5-7	N/A	5-12	5-15+	5-6
PERSONAL DAYS (PT TEACHERS)	5*	4.3	7*	2.7	3.7	2*
PERSONAL RANGE (PT TEACHERS)	5*	3-5	7*	1-4	3-5	2*
VACATION DAYS (PT TEACHERS)	5*	5*	N/A	N/A	5*	N/A
VACATION RANGE (PT TEACHERS)	5*	5*	N/A	N/A	5*	N/A
SICK/ESST DAYS (OTHER PT EMPL.)	10*	6	N/A	7.7	7.7	5.5
SICK/ESST RANGE (OTHER PT EMPL.)	10*	5-7	N/A	5-12	5-15+	5-6
PERSONAL DAYS (OTHER PT EMPL.)	10*	5	7*	2.7	4	2*
PERSONAL RANGE (OTHER PT EMPL.)	10*	5	7*	1-4	3-5	2*
AVG VACA. DAYS (OTHER PT EMPL.)	10*	5*	N/A	N/A	5*	N/A
VACATION RANGE (OTHER PT EMPL.)	10*	5*	N/A	N/A	5*	N/A

^{*}Only one (1) school reported data

Qualifying for Benefits

• The average number of hours a part-time employee must work per week in order to qualify for benefits at reporting schools is 26.3 hours

HOURS A PART-TIME EMPLOYEE MUST WORK TO QUALIFY FOR BENEFITS									
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS			
LESS THAN 15 HOURS	0	1	0	0	0	0			
15-20 HOURS	4	4	1	4	1	0			
21-25 HOURS	2	0	1	0	3	1			
26-30 HOURS	2	2	5	4	6	6			
MORE THAN 30 HOURS	1	2	4	0	0	0			
AVERAGE HOURS	23.7	23.5	29.7	25	27.2	29			
RANGE (MIN-MAX)	15-32	13-35	20-32	20-30	20-30	25-30			
% OF SCHOOLS REPORTING	9	9	11	8	10	7			

Additional Benefits for Part-Time Employees

- 70.3% of reporting schools that provide benefits to PT employees offer Health Insurance
 - o The average % of the premium a providing school covers is 81.4%
- 70.3% of reporting schools that provide benefits to PT employees offer **Dental Insurance**
 - o The average % of the premium a providing school covers is 63.5%
- 62.2% of reporting schools that provide benefits to PT employees offer Vision Insurance
 - The average % of the premium a providing school covers is 38%
- 30.6% of reporting schools that provide benefits to PT employees offer Prescription Cov.
 - The average % of the premium a providing school covers is %
- 62.2% of reporting schools that provide benefits to PT employees offer Short-Term Disab.
 - The average % of the premium a providing school covers is %

- 59.5% of reporting schools that provide benefits to PT employees offer Long-Term Disability
 - o The average % of the premium a providing school covers is %
- 67.6% of reporting schools that provide benefits to PT employees offer Life Insurance
 - o The average % of the premium a providing school covers is 100%
- 44.4% of reporting schools that provide benefits to PT employees offer Retirement/Savings
 - o The average % of the premium a providing school covers is 11%

OF SCHOOLS THAT OFFER ADDITIONAL BENEFITS FOR PART-TIME EMPLOYEES						
SCHOOL SIZE	< 100 STUDENTS	100-174 STUDENTS	175-249 STUDENTS	250-499 STUDENTS	500-999 STUDENTS	> 1000 STUDENTS
OFFER MEDICAL INSURANCE	50%	87.5%	67.7%	71.4%	75%	75%
% MEDICAL PREM. COVERAGE (AVG)	86.7%	70%	81.3%	91.7%	96.7%	73.3%
% MEDICAL PREM. COV. RANGE (MIN)	80%	30%	70%	80%	90%	50%
% MED. PREM. COV. RANGE (MAX)	100%	100%	100%	100%	100%	90%
OFFER DENTAL INSURANCE	50%	100%	67.7%	57.1%	75%	75%
% DENTAL PREM. COVERAGE (AVG)	80%	65.8%	53.8%	97.5%	63.3%	38.3%
% DENTAL PREM. COV. RANGE (MIN)	80%	30%	0%	95%	0%	0%
% DENTAL PREM. COV. RANGE (MAX)	80%	100%	80%	100%	100%	65%
OFFER VISION INSURANCE	50%	87.5%	67.7%	42.9%	50%	75%
% VISION PREM. COVERAGE (AVG)	40%	68.3%	0%	47.5%	0%	95%
% VISION PREM. COV. RANGE (MIN)	0%	30%	0%	0%	0%	90%
% VISION PREM. COV. RANGE (MAX)	80%	100%	0%	95%	0%	100%
OFFER PRESCRIPTION COVERAGE	33.3%	71.4%	0%	40%	50%	0%
% PRESCIPRION PREM. COV. (AVG)	N/A	75%	N/A	80%	0%	N/A
% PRES. PREM. COV. RANGE (MIN)	N/A	50%	N/A	80%	0%	N/A
% PRES. PREM. COV. RANGE (MAX)	N/A	100%	N/A	80%	0%	N/A
OFFER SHORT-TERM DISABILITY	50%	87.5%	67.7%	57.1%	50%	50%
% ST DISABILITY COVERAGE (AVG)	100%	90%	100%	75%	100%	100%
% ST DISABILITY COV. RANGE (MIN)	100%	50%	100%	0%	100%	100%
% ST DISABILITY COV. RANGE (MAX)	100%	100%	100%	100%	100%	100%
OFFER LONG-TERM DISABILITY	50%	87.5%	50%	57.1%	50%	50%
% LT DISABILITY COVERAGE (AVG)	100%	91.7%	100%	100%	100%	100%
% LT DISABILITY COV. RANGE (MIN)	100%	50%	100%	100%	100%	100%
% LT DISABILITY COV. RANGE (MAX)	100%	100%	100%	100%	100%	100%
OFFER LIFE INSURANCE	50%	87.5%	67.7%	71.4%	75%	50%
% LIFE INSURANCE COVERAGE (AVG)	100%	100%	100%	100%	100%	100%
% LIFE INSUR. COV. RANGE (MIN)	100%	100%	100%	100%	100%	100%
% LIFE INSUR. COV. RANGE (MAX)	100%	100%	100%	100%	100%	100%
OFFER SAVINGS/RETIREMENT	25%	42.9%	25%	57.1%	80%	50%
% OF SAV./RET. COVERAGE (AVG)	5%	100%	0%	0%	1.67%	0%
% OF SAV./RET. COV. RANGE (MIN)	5%	100%	0%	0%	0%	0%
% OF SAV./RET. COV. RANGE (MAX)	5%	100%	0%	0%	5%	0%

SURVEY PARTICIPANTS

Achieve Language Academy

Arcadia Charter School

Art and Science Academy

Augsburg Fairview Academy

Avalon Charter School

Beacon Academy

BlueSky Online Charter School

Bluffview Montessori School

Career Pathways

Central Lakes Adventure School

Community of Peace Academy

Cornerstone Montessori Elementary School

Creekstone Montessori

Crosslake Community School

Cyber Village Academy

DaVinci Academy of Arts and Science

Discovery Woods

Duluth Edison Charter Schools

Eagle Ridge Academy

East Range Academy of Technology and Science

EdVisions Off Campus

Excell Academy for Higher Learning

Face to Face Academy

FIT Academy

Glacial Hills Elementary School

Global Academy

Great River School

Hope Community Academy

Horizon Science Academy - Twin Cities

International Spanish Language Academy

Kaleidoscope Charter School

Kato Public Charter School

La Crescent Montessori and STEM

Lakes International Language Academy

Metro Deaf School

Minnesota Excellence in Learning Academy

Minnesota Math and Science Academy

Minnesota New Country School

Minnesota Online High School

Minnesota Transitions Charter School

Minnesota Wildflower Montessori School

Modern Montessori Charter School

New City School

New Discoveries Montessori Academy

New Heights Schools

New Millennium Academy

North Shore Community School

Northwest Passage High School

Nova Classical Academy

Oak Hill Montessori Community School

Oshki Ogimaag Charter School

PACT Charter School

Paladin Career & Technical High School

Parnassus Preparatory School

Partnership Academy

PiM Arts High School

Prairie Creek Community School

Prodeo Academy

Ridgeway Community School

River Grove

Riverway Learning Community

Rollingstone Community School

SAGE Academy

Schoolcraft Learning Community

Seven Hills Preparatory Academy

Sojourner Truth Academy

St. Paul City School

St. Paul School of Northern Lights

Swan River Montessori Charter School

Technical Academies of Minnesota

Three Rivers Montessori

Trek North High School Inc

TRIO Wolf Creek Distance Learning Charter Sch.

Twin Cities German Immersion School

World Learner School

Yinghua Academy